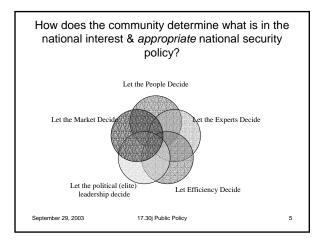
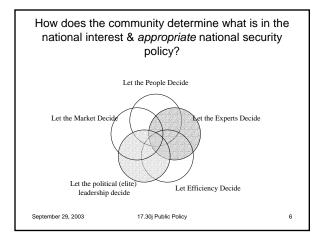


National Security is Government's Job		
	Individual Decisions I can choose, alone & without interference	Collective Decisions Choices are made by the community & are binding on all
Private Decisions My choice has no consequence for your welfare	Liberty of the Individual:	Tyranny of the Majority:
Public Decisions My choices affect your welfare	Theft by the Minority:	Liberty of the Group: • What are American national & Vital Interests?
		 Who and what threatens those interests? How should we cope with those threats?

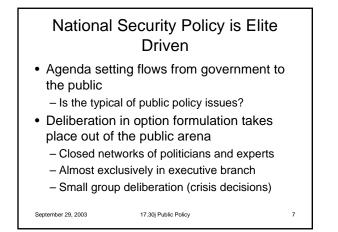


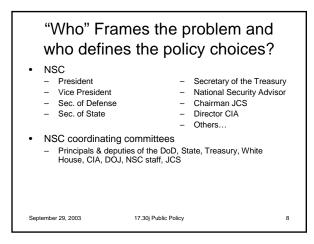












Constraints on Deliberating National Security Policy

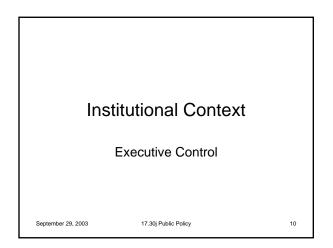
- · Before the fact
 - Closed decisionmaking inside government
 - Secrecy, "they know best," & public rational ignorance
- After the fact
 - Symbolics of "Patriotism" constrains debate

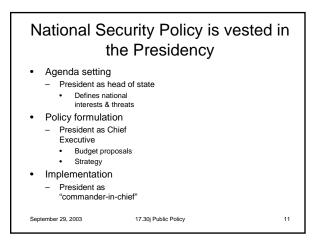
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- Support the President
- Support the Troops

- "What's done is done" mentality

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Other Institutional Actors defer to Presidency in times of Crisis

Congress

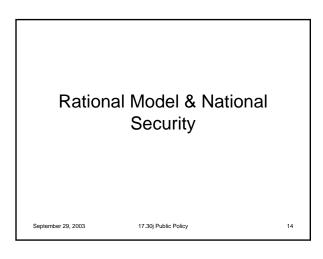
- Ret. Gen. Wesley Clark on the Congressional vote to use force against Iraq:
 - "...On balance, I probably would have voted for it...The simple truth is this: When the president of the United States comes to you and makes the linkages and lays the power of the office on you, and you're in a crisis, the balance of the judgment probably goes to the president of the United States."
- Supreme Court
 - Internment of Japanese Americans in WWII

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- Rights of those held under terrorism laws

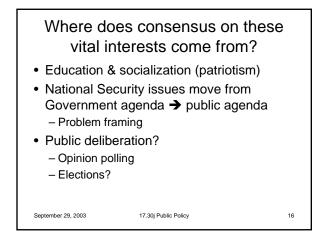
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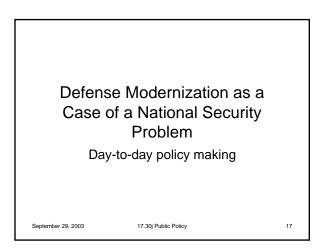






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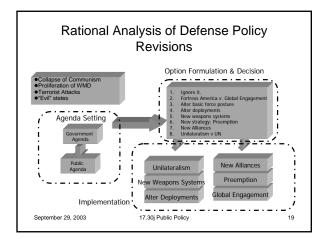




Defense Modernization as a Case of a National Security Problem

- What is the issue?
 - How to re-engineer the U.S. defense posture to match the threats of the 21st Century
- What is the problem?
 - Non-traditional threats to vital interests
 - Weapons of mass destruction
 - Terrorism
 - Expansion defendable of national interests

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Closer look reveals interesting anomalies • Most imminent threats ignored, while distant threats receive priority Missile Defense Tens of billions of dollars for no defense against a non-existent threat Iraq v. North Korea v. Al Qaeda Weapons systems cut by DoD restored to budget Weapons systems preferred by DoD underfunded/delayed Force structure changes altered/stopped Proposed Base closings halted . New Strategy receives no public scrutiny . Overall DoD Budget altered Budget is used to manipulate policy

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Factors Competing with the Rational Model

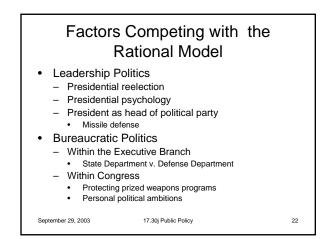
 Consensus on national interests does not translate into consensus on how to be protect those national interests

- War v. diplomacy
- Defense budget v. domestic spending
- Missile Defense v. Harbor defense
- Draft v. all volunteer force
- Equity v. efficiency & security (civil rights & the military)

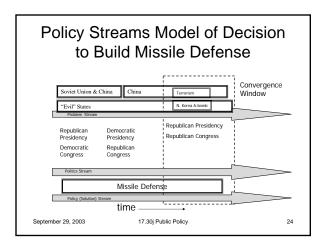
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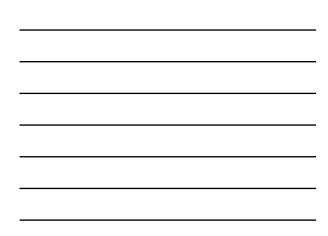
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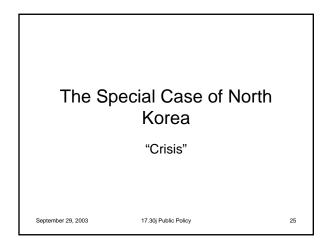
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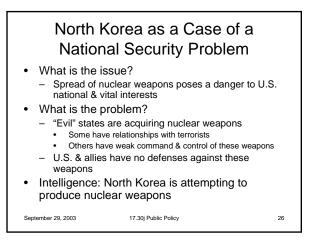


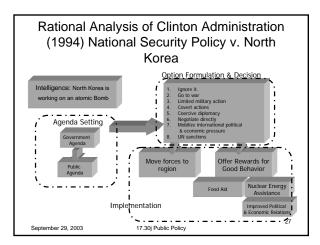




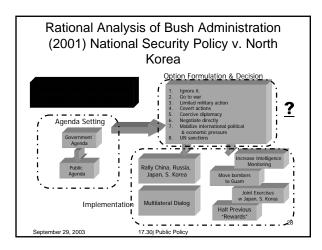




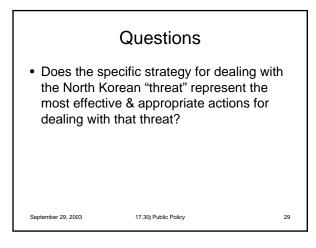


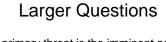












- If the primary threat is the imminent acquisition of nuclear weapons by "axis of evil" states, why did the U.S. attack Iraq rather than North Korea?
- If the primary threat is nuclear weapons falling • into the hands of terrorists, why didn't the U.S. focus on Pakistan's nuclear weapons rather than Iraq or North Korea; and North Korea rather than Iraq?
 - Especially given Pakistan's assistance to North 17.30j Public Policy

Korea September 29, 2003

