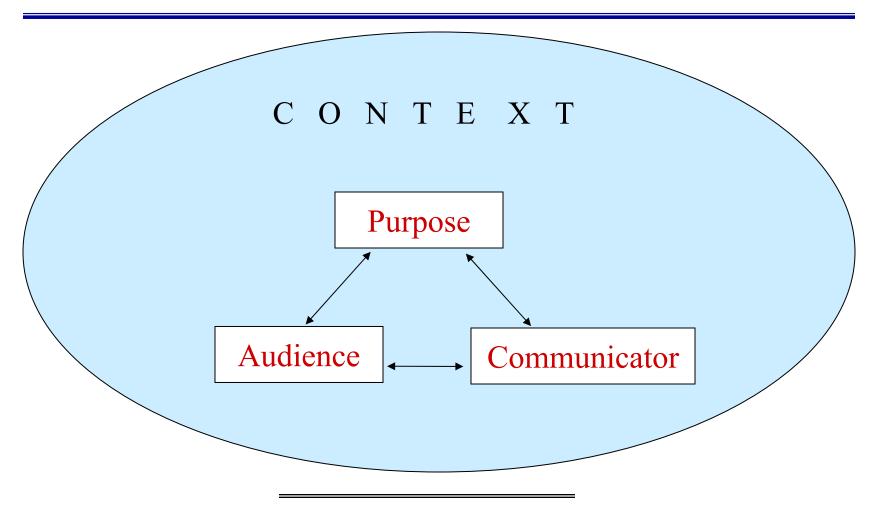
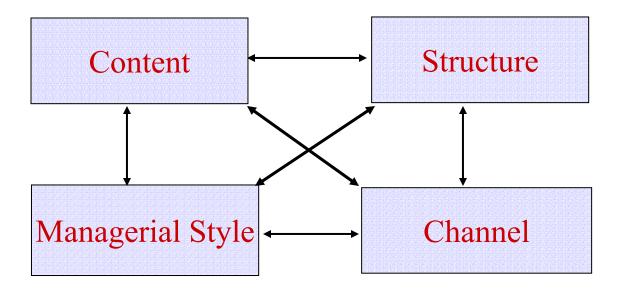
#### Analyzing the Situation

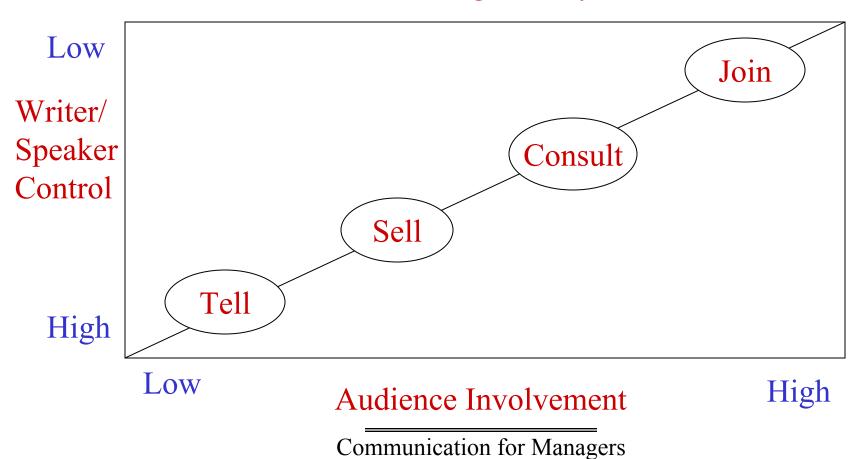


#### Deciding on a Strategy



## Deciding on Your Managerial Style

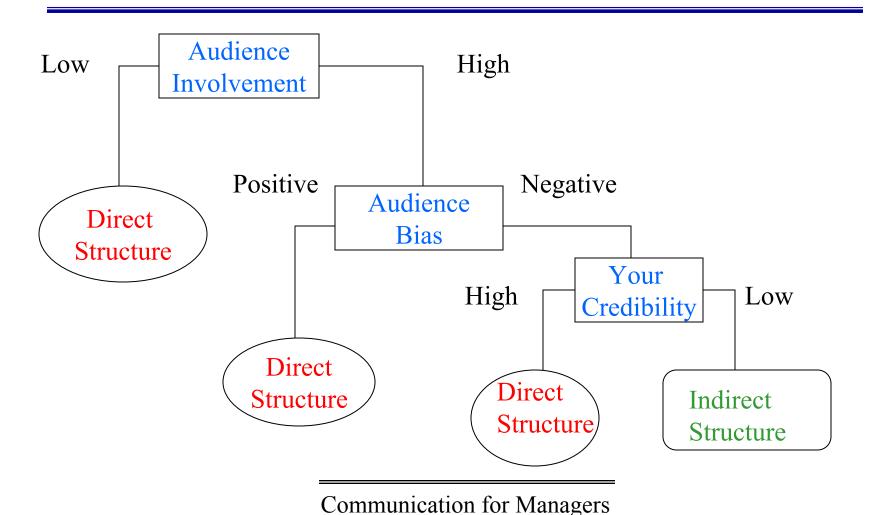
#### Managerial Style



#### Approaches to Structure

	Direct	Indirect
Informative	Main points followed by subsidiary points	Subsidiary points preceding main point
Persuasive	Recommendation backed by arguments	Arguments leading to recommendation

### Deciding on Structure: Rhetorical Concerns



# Deciding on a Structure: Balancing Factors

Cognitive Processing Factors

Rhetorical Factors

Factors affecting general audiences

- Memory curve
- •Cognitive framework

Factors affecting specific audiences

- Audience bias
- •Audience involvement
- Context

### Deciding on an Structure: Cognitive Processing Constraints

